




NCC is one
of the leading
**construction and
property development**
companies in the Nordic
region.

An aerial photograph of a long, modern bridge with a white railing and multiple lanes, spanning a large body of water. The bridge has a slight curve. In the background, there are green hills and some buildings. A circular inset in the center of the image shows a close-up of the bridge's piers, which are dark and have a red V-shaped structure on top. The water is calm, and the sky is overcast.

With our construction
expertise, we create value by
improving environments for
work, living and
communication.



Sales in 2019:

SEK

58 Bn



Employees 2019:

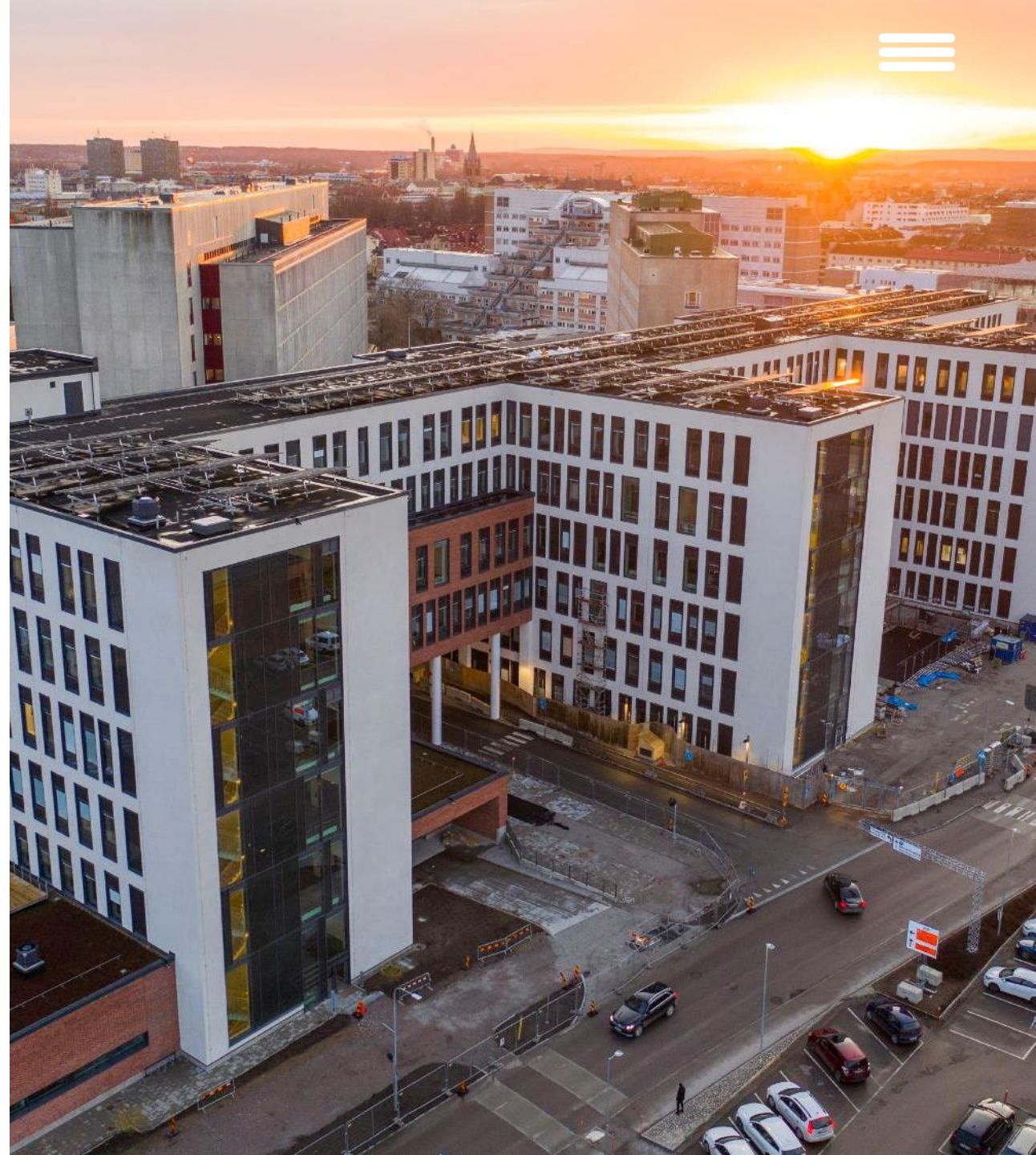
15,500

NCC's markets – share of net sales 2019



Positive drivers in the market

- Nordic economies stable
- Growing cities and population growth
- Demand for building generally strong
- Large infrastructure investments in railways, roads and water treatment needed





Our construction scope covers all our three businesses

Industry

Industrial

Infrastructure

**Building
Sweden**

**Building
Nordics**

**Property
Development**

Contracting

Development

NCC Infrastructure



Roads and Railways



Bridges



Tunnels



Water and Energy



Groundworks



**Industrial and
production facilities**

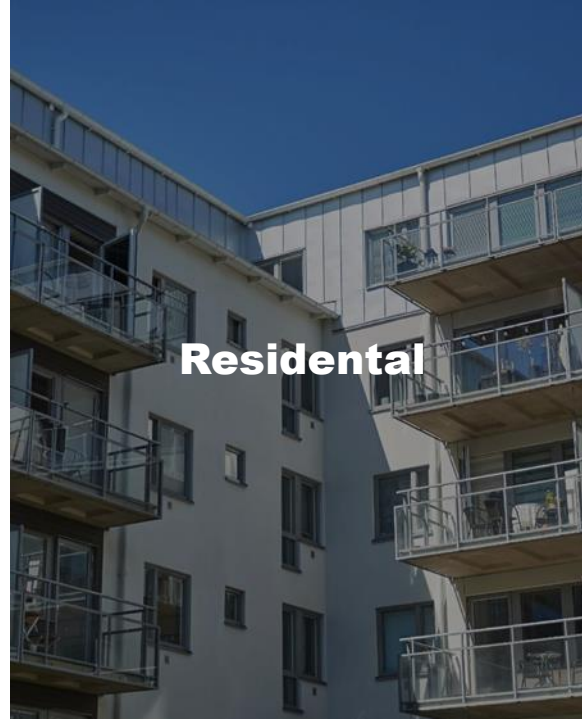


Ports and harbors



Land development

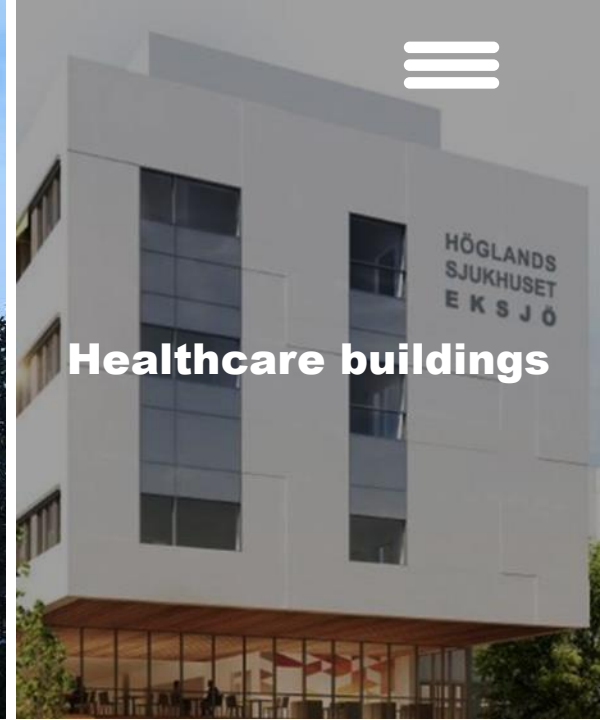
NCC Building



Residential



Offices



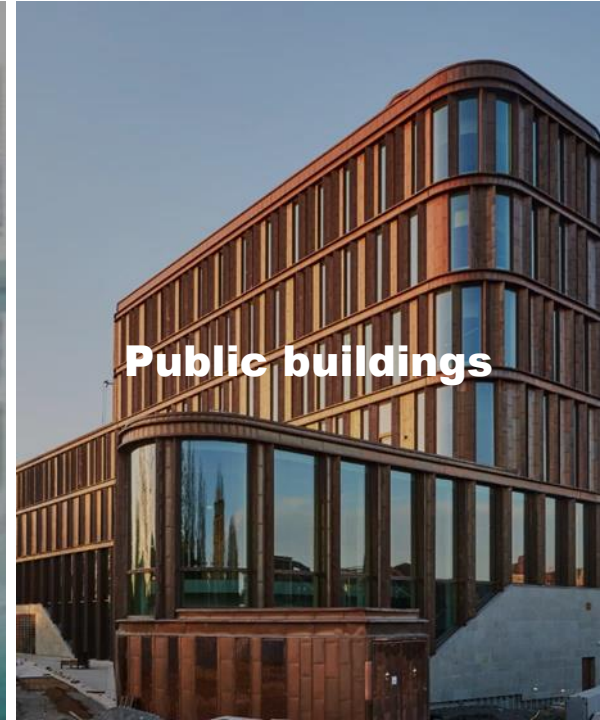
Healthcare buildings



Schools



**Lesiure and
sport facilities**



Public buildings



Infrastructure





**Road tunnels
Faroe Islands**



**Gardermoen Line
Venjar-Eidsvoll**

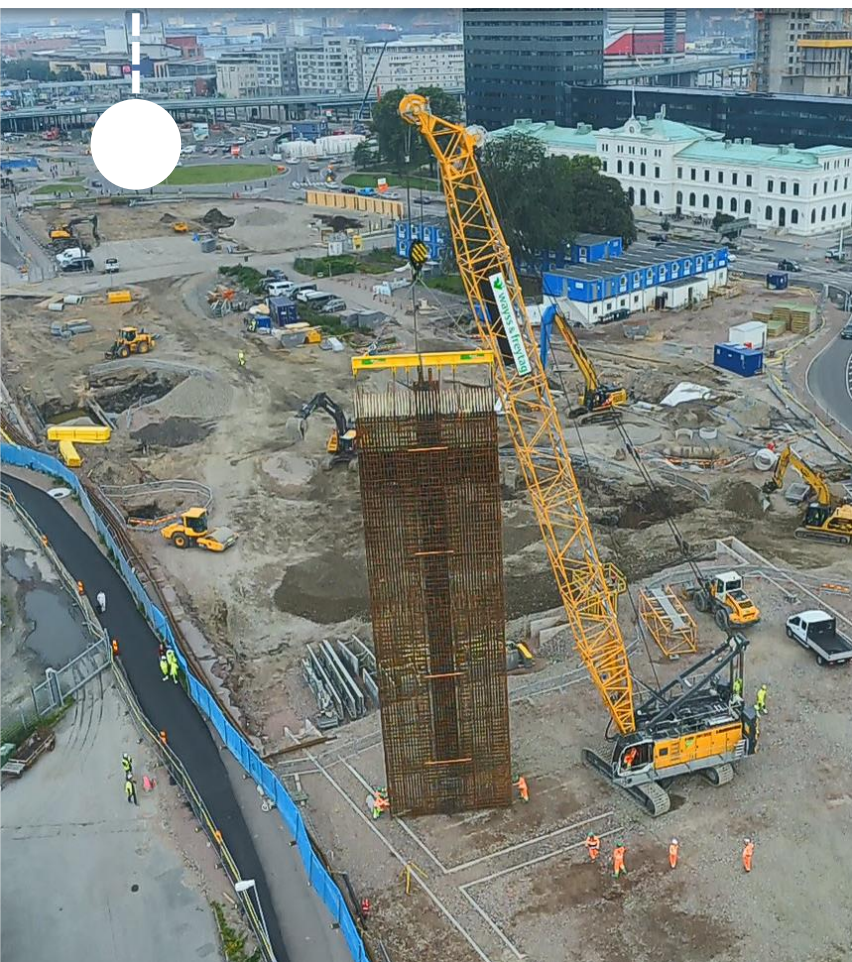


**Bybanen Light Rail,
Bergen Norway**





West Link project Gothenburg



Stockholm Bypass



Railway Lund-Arlöv





Biogas plant Jönköping



Water tower Helsingborg



East Link Luleå





Healthcare





**Extensive experience of
hospital and healthcare
projects**

**NCC upgrades and
refurbishes hospitals,
clinics and nursing homes**



**Oulu University Hospital,
Finland**



**St Olavs Hospital,
Trondheim,
Norway**



**Regionhospitale,
Horsens,
Denmark**





Skandionkliniken Uppsala



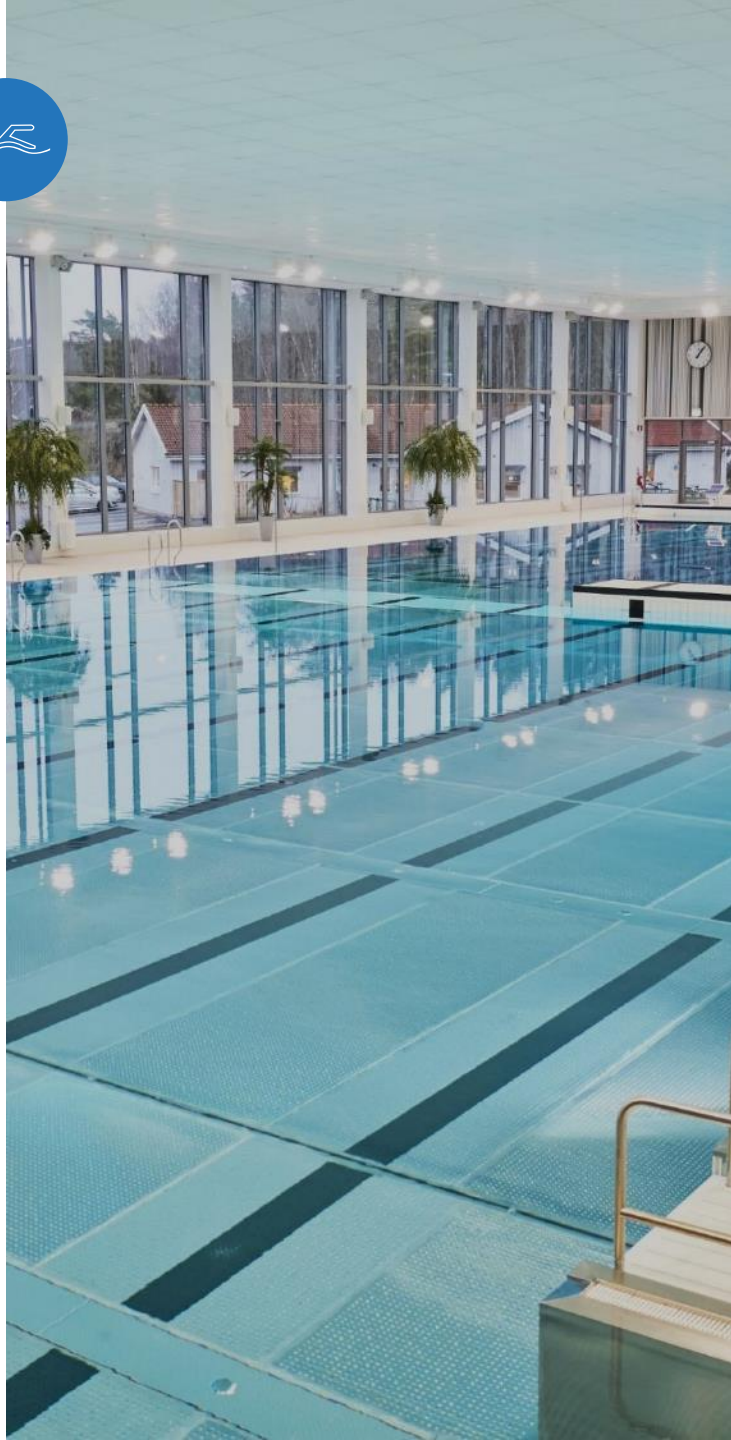
Länssjukhuset Ryhov Jönköping





Leisure and sports facilities





**NCC has long-term
experience of
constructing various
leisure and sports
facilities**

**Niche expertise in
building swimming
centers**



**Manglerud Bad
Oslo**

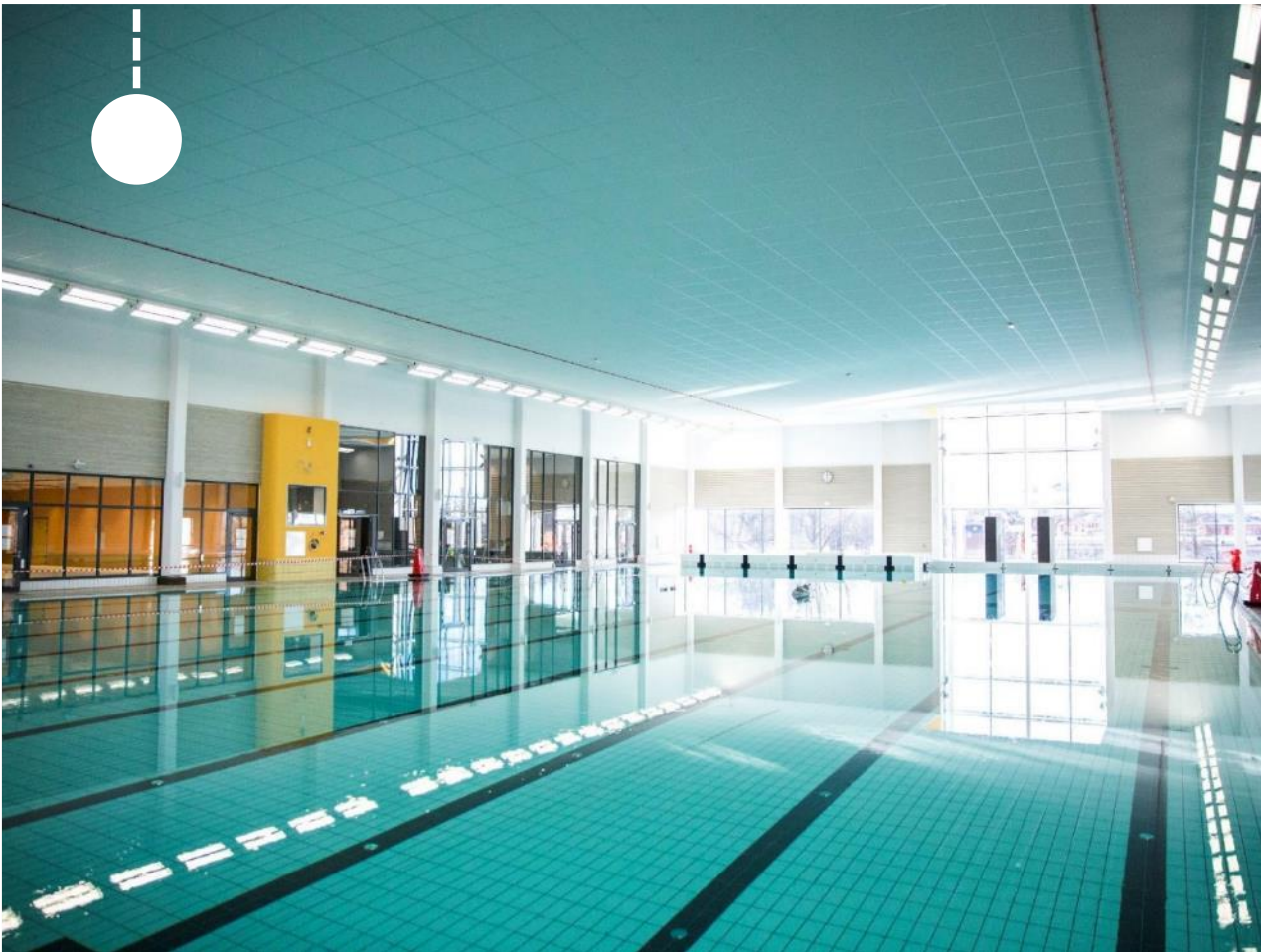


**Saimaa Stadium
Mikkeli**





Munktelldet Eskilstuna



Rud Svømmehall Bærum








Sustainability a key part of the construction process



- Invest in understanding what our customers and stakeholders really want and need from us
- Use our skills and expertise to develop, propose and excel in more sustainable solutions where they matter most
- Focus on the most important areas and collaborate with our stakeholders to find solutions

Current sustainability targets

 Health & safety Target 2020: Accident frequency (LTIF1) ≤ 3.5 Our vision is zero accidents	 Climate & energy Target 2020 50% reduction of CO₂ emissions, compared with 2015	 Materials & waste Target 2020 70% of NCCs waste is reused or material recycled by ton waste/MSEK turnover decreases
Outcome 2019: Accident frequency: 7	Outcome 2019: 37% reduction	Outcome 2019: 56%
 Social inclusion Target 2020: <ul style="list-style-type: none"> No gender should represent a higher share of a team than 70% No age group should represent a higher share of a business area than 70% Diversity target is to mirror society 	Outcome 2019: 45% (41/89 teams fulfill target) 100% All BA's fulfill target 46%	 Compliance Culture: Our aim is a compliant culture in NCC, having a very active compliance work. Perception: We track all employees perception of our compliance culture in Pulse with the aim to significantly increase the perception value during the strategy period. Transparency: We disclose our number of Tell Me matters and Ask Me questions in our annual report.

New sustainability targets – setting a clear focus and direction



Health & safety

New target

LTIF4 (accidents with more than four days of absence) rate **3.0** for 2022

We will change our group target to focus on the serious accidents, ie LTIF4. This is also reflected in the long term incentive program for management



Climate & energy

NCCs target is to be climate neutral 2045

New target

60% reduction ton CO₂e (scope 1 and 2) per SEK M turnover 2030 (baseline 2015)

This is an extension in time of our current climate target

New target

50% reduction ton CO₂e relative to bought volumes of the largest scope 3 contributors within NCC until 2030

Scope 3 stands for the majority of the emissions from our construction operations. Targeting the four largest contributors to NCC construction operations scope 3, Concrete, steel, asphalt and transports.



Keys for success

- Sustainability
- Partnering and co-development
- Reference projects
- Local knowledge – technical & legal demands
- Virtual Design & Construction

Useful links

- <https://www.sverigebygger.se/>
- <https://www.ncc.com/media/press-releases/>
- <https://byggjtjanst.se/ama>



